

STRATEGIC PLANNING COMMITTEE

Regular Meeting Minutes

September 24, 2018

Present Jennifer Bailey, Chris Vernon-Cole, Alan Crain, Lynette Ladenburg, Marlene Le Mire and Helen Stoll

Absent & Excused Susan Eagan

Call to Order – Helen Stoll

Called to order at 3:34PM.

Approval of Meeting Minutes – Helen

MOTION – Approve the May 29, 2018 Strategic Planning Committee Regular Meeting Minutes. The motion carried.

Board / Committee Membership Changes – Helen

Helen notified the committee that Phil Rockefeller and Tom Hawks have both resigned from the Board of Trustees and all Board Committees they served as members on, including the Strategic Planning Committee.

Building Communities Fund (BCF) Grant Projects Update – Chris Vernon-Cole, *COSO*

Chris updated the committee on the status of work funded by the BCF grant, noting that work was ramping up considerably now that the Health Services state survey process has concluded in the building. A final permit for the Marina and Bay dining room projects has been received and construction will begin on October 10, while design is currently underway for the third phase of work in the Marina nursing core. Chris closed by notifying the committee that expense reimbursement from the grant is expected shortly, and a second reimbursement will be submitted in October.

Board Leadership Retreat – Helen

Helen asked the committee for feedback with regards to the September 22 Board Leadership Retreat. The overall response was overwhelmingly positive. Alan commented that the event cemented his belief that Martha & Mary is well situated to do exceptional things in the future with the only question being what those exceptional things will exactly be. Helen will follow up on this point at the upcoming Board Meeting to ensure all Trustees recognized this understanding. Alan suggested Helen

bring some data to compare Martha & Mary to other like-organizations to make that point more clearly.

East Land Project (ELP) – Chris

Chris led a discussion of the status of this project. He noted that a vision for the project was still undefined as was how the Organization would gain funding for a major construction project. Chris stated that the community need for childcare continues to increase and that perhaps the committee should look more deeply into developing this land for childcare use. Helen indicated she would like more information about that need, suggesting the school district might be a resource for that data. She also proposed that any development should be a flexible-use design to allow us to transform the space for other needs as they arise in the community. Ultimately, the committee decided to put the ELP on hold for the time being.

New Business - Helen

With respect to the newly vacated Trustee seats on the Board, the committee briefly discussed expectations for Board Members. Helen shared that the Trustee Expertise/Interest Forms, completed by Trustees this year have not proven to be as helpful as expected and discussed with Jennifer some suggestions for modifying the form for future use. Additionally, there was discussion around the idea of developing a Board Contract, which could better spell out the expectations of Trustees in relationship to the Board, Board Committee and the Organization as a whole.

Next Meeting

Monday, October 22, 2018 at 3:30PM – 4:45PM

Adjournment

Meeting adjourned at 4:52PM